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Wie Unternehmen Impact in ihr Produkt bringen können

Netzwerktreffen Nachhaltigkeit Daniel Valenzuela, May '22

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We are a climate tech VC

- €350m for tech with "100 Mt potential"
- Early to growth stage investments
- Entrepreneurial base of 200 LPs

Our team



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Fund strategy

Energy 35% of global emissions FALU 24% of global emissions

Transport

14% of global emissions

Buildings 6% of global emissions

Industry 21% of global emissions



We focus on the few sub sectors and startups that can have 100MT CPP



Impactvs. ESC



How we look at impact vs. ESG

Strategic: CPP at the core of the product

- Product & market impact mechanics
- Impact decisions are embedded here
- Climate impact will accelerate company traction

Operational: growing a good company step by step

- For every stage, there are valuable ESG initiatives
- Every year, 2-3 ESG initiatives should be implemented
- ESG increases attractiveness for growth, acquisition, or IPO

Your primary lever is impact embedded in the product



How we look at impact

aka. how to implement it in your product



Focus on one key dimension and follow the science

We focus on greenhouse gas reduction potential

- Strong proxy for climate change mitigation
- Highest validity & data availability

but your focus can be different

Our main ingredient is total avoidable emissions (TAE)

More specifically

- Tech-level granularity
- Top-down analysis
- Consistent decision factor



Make sure to understand & communicate your data & assumptions

Consistency in assumptions



Conservatism

in estimates

Understanding the mechanics*

*Understanding the mechanics

- Sensitivity & risk analysis with variables (market)
- Bottom-up & LCA-type analysis (product)
- Minimize variables & different scenarios



We make CPP part of our commercial DD

Commercial due diligence



Behind every number, lies an entire theory of change

Will this investment fit our regenerative vision of

- Renewable, abundant energy
- Circular material bank
- Efficient, intelligent systems
- Full equity



For other dimensions make sure to not do do-no-harm

(this is where we get into ESG territory)

Binary assessment of

- Analysis of risk of harm
- Threshold-/qualitative assessments



The financial case for impact

"

The next 1'000 unicorns will be in climate tech — Larry Fink, CEO Blackrock

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The transformation to create a €5tr market lacks venture funding

€5.9tr revenue that committed to Net-Zero needs to be served



Highest decarbonization value potential is not matched by deployed venture capital



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But the urgency for solutions is increasing — the entire economy faces climate transition erosion risks

High emitting incumbents are increasingly feeling the pressure of our climate crisis

Companies managing climate transition risks are increasingly outperforming peers





since 2020

Since 2020, climate science is catching up with governments, finance stack, and courtrooms:

- EU govs increase spend to >€.8tr by '27 & laying foundation for systemic change
- Financial stack prices in climate & EU built SFDR infrastructure for capital
- Successful lawsuits against corporates & govs set precedences for not sufficiently ambitious climate action plans

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Questions & discussion



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